

Turramurra Bowling Club Limited

(Founded 1952)

ABN 68 000 106 936

Website: www.clubturramurra.com.au

181 Bobbin Head Road
Turramurra NSW 2074

68th ANNUAL REPORT

Year ended 31st MARCH 2020



ANNUAL REPORT - TURRAMURRA BOWLING CLUB LIMITED		
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NOTICE of the 68th ANNUAL GENERAL MEETING of MEMBERS

Notice is hereby given that the 68th Annual General Meeting of Members will be held at the Registered Office of Turramurra Bowling Club, 181 Bobbin Head Road, Turramurra, on Sunday, 26 July 2020 at 10:30am.

BUSINESS

- To receive and confirm the minutes of the 67th Annual General Meeting held on the 23rd June, 2019.
- Business arising from previous minutes.
- To receive, consider and then, if thought fit, adopt the Chairman's Report for the year ended 31st March, 2020.
- To receive, consider and then, if thought fit, adopt the General Manager's Report for the year ended 31st March, 2020.
- To receive, consider and, if thought fit, adopt the Income Statement, Statement of Changes in Equity, Balance Sheet and Cash Flow Statement for the year ending 31st March 2020 together with the Directors' Report and Auditors Report.

Note: Members seeking financial information are requested to advise the General Manager, in writing, seven (7) days prior to the Annual General Meeting. This enables time to carry out any necessary research.

- Appointment of Auditors for 2020/21 – Motion: That Conroy Audit & Advisory be appointed for the above period.
- To present 25 Year Badges and Certificates / Life Memberships
- Declaration of the Election of Officers, for the ensuing year, by the Returning Officer.
- To transact any other business brought forward in accordance with the Constitution of Turramurra Bowling Club Limited.

DATED: 5 June 2020

James Sneddon
General Manager
By Direction of the Board of Directors

Chairman's Report

Dear Members, it has been a very difficult time for all of us over the past few months with the lockdown due to COVID-19. The lockdown has hurt the club significantly both financially and socially and unfortunately the impact is likely to continue for some time.

I would like to personally thank the Board for making some brave changes to support the long-term viability of the club. As you would all be aware, the club has been losing approximately \$50,000 a year on average over the past 12 years. At this rate, unless changes are made, your club will not be financially viable.

I would also like to thank our General Manager, James Sneddon. His leadership and guidance have been extraordinary in these difficult times. As our future will rely on social membership and local patronage, James has increased our membership by over 250 new members - this is more growth in members than has occurred in the previous 10 years.

One significant change in the club is the introduction of a new catering company. This change was necessary as the club was struggling to break-even financially from the existing catering arrangements (in fact was losing money). Early signs from the new catering arrangement are very positive both financially and in terms of the number of patrons we are seeing in the club.

The greens were looking and playing well under Darren Hargraves and his team. Unfortunately, due to COVID-19 all bowls was called off and all that work has gone to waste. The greens maintenance is being tightly managed until things resume.

As our club is here to serve our community we will have to move and change with the times. This will mean more drastic changes to ensure that the club will not close its doors

An area that needs to be seriously considered in the next 12 months is synthetic greens for all-weather, lower cost bowls.

We also have an aging facility that requires a huge amount of ongoing maintenance and has been somewhat neglected over the years. Significant items of expenditure include replacement of old air conditioning units and roof replacement. These two items alone would use up all of our reserve funds.

I would like to leave you with a final thought.....please remember as individuals we have all had to change over the years to survive and provide ourselves and those around us with a better life, your club also needs to change and adapt in order to survive and needs your support in order to do so.

George Appleby

General Manager's Report

Since taking on the General Manager's role in late July 2019 I have had the great opportunity to experience the culture and camaraderie that exists at Turramurra Bowling Club. I have also had the pleasure of meeting some wonderful characters around the Club and learning about the Club's amazing history. There is so much for you all to be proud of.

The financial year has certainly been a challenging one for your Club despite several positives along the way. The positives include:

- the launch of Maila's Kitchen and the extension of trading to Thursday, Friday and Saturday nights for dinner
- 43% increase in total membership from 654 to 939, largely via the Northern Tigers FC partnership
- 9% increase in bar sales
- increase of \$36,747 in gross profit from Catering, Function & Hires

There is plenty opportunity to partner with local sport and community groups to further grow the Club's revenues and this will continue to be an area of focus throughout the new financial year.

Despite the positives, the net loss of \$111,850 requires serious action and things taken for granted in the past must be reassessed. The Covid-19 outbreak and the closure of the club for over two months placed additional pressure on cash reserves and the need to reposition the club has never been greater.

The financial result was heavily impacted by a fall in gaming profit of \$55,482 despite a 9.7% increase in turnover. With relatively small amounts going through our machines it is not completely surprising to see volatility in returns. Let's hope this turns around in 2020/21.

The start of the 2020 calendar year has been an interesting one to say the least. In the three months to 31 March 20 we had the entire downstairs office area underwater, several blackouts, Telstra lines down for many weeks meaning no phones or wi-fi, our website permanently shut down without prior notice, NBN complications and delay, bowls days cancelled due to rain and then high temperatures.....and of course the outbreak of Covid-19 and the forced closure of the Club.

I would like to give particular thanks to staff members, Sherrie Ashton and Harry Skelly for their assistance and commitment to their roles during the year. I would also like to thank the Board for their support to me personally over the year and to their contribution and dedication to the Club.

I look forward to working with the Board and members to contribute towards the future success of Turramurra Bowling Club.

James Sneddon

	2016/17	2017/18	2018/19	2019/20
BAR				
Sales	257,313	288,647	283,830	309,860
Cost of Sales	-112,759	-121,580	-123,293	-128,168
Net Income	144,554	167,067	160,537	181,692
Wages *	-95,924	-105,336	-100,159	-120,000
TOTAL:	48,630	61,731	60,378	61,692
*Note: 1. Excludes Superannuation/Provisions/Workers Compensation Insurance 2. Excludes all Utilities/Sundry Expenditure and Depreciation				
CATERING, FUNCTIONS & HIRES				
Sales	242,579	257,489	248,231	234,724
Cost of Sales	-93,343	-90,617	-104,394	-82,208
Net Income	149,236	166,872	143,837	152,516
Wages *	-59,286	-64,172	-63,688	-48,456
TOTAL:	89,950	102,700	80,149	104,060
*Note: 1. Excludes Superannuation/Provisions/Workers Compensation Insurance 2. Excludes all utilities eg. Water, Electricity/Telephone Expenditure and Depreciation				
GAMING				
Turnover	2,307,895	2,248,810	2,437,087	2,674,367
Wins	-2,096,908	-2,012,763	-2,212,286	-2,492,152
Net Metered Revenue	210,987	236,047	224,801	182,215
Other Income incl GST Rebate	17,489	17,180	15,308	17,067
Depreciation	-16,878	-9,412	-15,369	-22,091
Licences & Taxes	-27,679	-30,167	-29,305	-25,808
Repairs & Maintenance	-4,872	-4,928	-6,054	-5,194
Write-offs on Sale of Equipment	0	0	0	-2,666
Wages *	-20,072	-17,231	-33,169	-42,793
TOTAL:	158,975	191,489	156,212	100,730
*Note: 1. Excludes Superannuation/Provisions/Workers Compensation Insurance 2. Excludes all utilities eg. Water, Electricity/Telephone Expenditure and Depreciation 3. Special thanks to our voluntary clearance counters				
SPORTING – LAWN BOWLING				
Income	46,923	56,488	59,489	64,834
Greens Contractor	-76,487	-78,545	-78,857	78,545
Sporting Costs	-19,730	-24,007	-22,414	-13,788
Depreciation	-7,654	-7,789	-8,305	-7,849
TOTAL:	-56,948	-53,853	-50,087	-35,348
Note: Excludes all utilities eg. Water, Electricity & Sundry Expenditure				
MEMBERSHIP as @ 31st March	2016/17	2017/18	2018/19	2019/20
All voting categories	221	228	210	183
Social Members	416	448	444	756
TOTAL:	637	676	654	939

Treasurer's Report

Key Financial Statistics

	2020	\$ Change	2019	\$ Change	2018
Revenue	902,567	-115,109	1,017,676	+44,537	973,139
Expenses	1,014,417	+ 24,154	1,038,571	+62,501	976,070
Profit/(Loss)	(111,850)	- 90,955	(20,895)	-17,964	(2,931)
Current Asset	289,634	- 66,171	355,805	+14,943	340,862
Term Deposits	111,000	-116,000	227,000	+ 6,000	221,000
Major Fixed Expenses					
Super/Prov/Work Comp	39,891	+1,942(5.1%)	37,950	-3,510(-8.5%)	41,460
Utilities	47,660	+6,621 (16%)	41,039	+884(2.2%)	40,155
Depreciation	73,714	+1,989(2.8%)	71,725	+6,586(10.1%)	65,139

This financial year shows the club experienced an unprecedented loss of \$111,850. This is due in part to an inexplicable drop in income from Gaming of over \$56,000. The gaming retention to net revenue was at a historical low of 6.8% when compared to previous years of between 9-11%. Compounding the problem was proportional higher cost in some fixed costs particularly in utilities charges due to the drought and hot weather.

In 2018-19, Catering, Functions & Hires was particularly marked as an area of concern. In response, the catering sub-committee successfully improved the performance of Friday Night Meals activity. With increases in Other Function and Hire activities as well, the Catering, Functions and Hires income had an uptake of \$24,000. Additionally, at the Board level it was decided that catering needed to be the engine for further growth of the club. An internal review led to the outsourcing of catering to Maila's Kitchen from January 2020, on a three months trial basis. During this trial, no income was collected from meals. The trial proved successful with better customer satisfaction as it allowed the club to extend operations to have meals on three nights (Thursday, Friday and Saturday) rather than the previous one night (Friday). The external catering led to increased patronage and higher bar sales for the club. Unfortunately, this good momentum was interrupted by the COVID-19 issue just when the club had the potential of extra income from external catering rental and sales commissions after the trial period.

The Bar Sales Turnover lifted but higher wages meant marginal improvement in Bar Sales Income. Lawn Bowls Sporting income improved by \$10,000 but still operated at a loss of \$40,000. Excellent work by the sponsorship team to maintain advertising level in tough marketing condition. Full bowling membership was down by 18 but social membership jumped by over 300. The club achieved a record number of social members with the addition of the Northern Tiger Football Club, thanks to the good work of the current General Manager. Strategically, these social members are the future for the club with the potential to better engage them with other club activities.

Capital Purchase of \$26,932 net of GST including

CCTV on Garden Sheds	\$1,918
Admin Manager Computer	\$1,351
Beer Taps	\$2,098
Refrigerator Compressor	\$3,000
CardServ Printer	\$2,040
JPOS Terminal #2	\$3,000
GM Cabintet H #10 XAW871364	\$6,000
Game - PC Sapphire	\$1,000
GM Cabinet H#5 XAW857037	\$1,500
Game - Queen of the Nile Lengends	\$1,000
GM Cabinet H#8 XAW863025	\$1,500
Game - PC Class Act	\$1,000
Glabel eye and Maxetag PC	\$1,525

Trade creditors are predominately paid in the month in which the expense was incurred- GST and PAYG are paid when they fall due. The club does not have any long-term liabilities and has good liquidity.

Sonny Ching

Directors' Report

Directors

Your directors present their report together with the financial report of Turramurra Bowling Club Limited (the company) for the year ended 31st March 2020 and the auditor's report thereon.

The directors of the company in office at the end of the financial year are:

NAME	SPECIAL RESPONSIBILITIES	OCCUPATION	SERVICE AS DIRECTOR
Appleby George	Chairman	Businessman	2 years
Devlin John	Deputy Chairman	Director	2 years
Burford Leigh	Building Works & Maintenance	Retired	4 years
Ching Sonny	Treasurer	Retired	3 years
Hamilton Susanne	President TWBC, Social & Special Events	Retired	15 years
Johnson Eric	Greens Committee	Retired	1 year
Southam Bob	President Men's Bowling Club	Retired	1 year
Williamson John	Strategic Planning Committee	Retired	1 year

Directors' Meetings

The number of directors' meetings held during the year (12 plus extraordinary meetings) and the number of meetings attended by each of the directors of the company during the financial year are:

DIRECTOR	Meetings Attended	Meetings Held *
Appleby George	14	17
Devlin John	15	17
Burford, Leigh	15	17
Ching, Sonny	14	17
Hamilton, Susanne	16	17
Johnson Eric (appointed 23 June 2019)	11	11
Southam Bob (appointed 23 June 2019)	11	11
Williamson John (appointed 23 June 2019)	11	11
Brenner, Herbie (until 23 October 2019)	5	10
Blackwell, David (until 23 June 2019)	6	6
Parry, William (until 23 June 2019)	6	6
Peattie, William (until 23 June 2019)	6	6

* Number of meetings held during the time the director held office during the year.

Principal Activities

The principal activity of the company during the financial year was to provide the facilities of a licensed club to the members and visitors and to promote sporting activities.

The Club's short-term objectives are to:

- (i) provide the best possible bowling and clubhouse facilities to members;
- (ii) encourage new membership;
- (iii) remain financially viable to achieve the above objectives.

The Club's long-term objectives are to:

- (i) establish and maintain membership that foster the game of lawn bowls; and
- (ii) be sustainable and strive for continuous improvement so as to offer the best possible bowling and social amenities to members.

To achieve these objectives, the Club has adopted the following strategies:

- (i) the Board strives to attract and retain quality management and staff who are committed to providing high standards of service levels to the members. The Board believes that attracting and retaining quality staff will assist with the success of the Club in both the short and long term.
- (ii) maintain rigorous control over the club's finances to ensure the Club remains viable and is able to continually upgrade the greens and clubhouse for the benefit of members and encourage new membership;
- (iii) the Board is committed to meet consistent standards of governance, best practice and provide clear expectations of professional accountabilities and responsibilities to all members.

Performance Measurement and Key Performance Indicator

The financial performance of the Club is measured against the budget set and benchmark data for the club industry. Some of the criteria reported on are:

Earnings before Interest, Taxation, Depreciation, Amortisation, Rent and Donations (EDITDARD)
Gross Profit Margins
Expense Ratios and Analysis
Cash Flow

Non-financial performance is assessed by a variety of measures including:

Members' feedback
Staff Turnover
Comparison with industry wide initiatives
Market research

The Club is incorporated under the Corporations Act 2001 and is a club limited by guarantee. If the Club is wound up, the Constitution states that each member is required to contribute a maximum of \$2.00 towards meeting any outstanding obligations of the Club.

Auditors' Independence Declaration Under Section 307C of the Corporation Act 2001

A copy of the Auditor's Independence Declaration follows this Directors Report.

Signed in accordance with a resolution of the Board of Directors:



Director

Date: 22 June 2020

Auditor's Independence Declaration Under Section 307C of the Corporations Act 2001

To the Directors of Turramurra Bowling Club Limited

I declare that, to the best of my knowledge and belief, during the year ended 31st March 2020 there have been:

- i. No contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii. No contraventions of any applicable code of professional conduct in relation to the audit.

The opinion expressed in this report has been formed on the above basis.



Chartered Accountants

Principal



David Conroy

Date: 22 June 2020

Statement of Profit or Loss & Other Comprehensive Income For the Year Ended 31 March 2020

	Note	2020 \$	2019 \$
Revenue			
Sale of goods	2	548,902	538,520
Other	2	351,555	385,653
Total Operating Revenue	2	900,457	924,173
Total Non-Operating Revenue	2	2,110	93,503
Total Revenue:		902,567	1,017,676
Expenses			
Cost of Sales – Bar		128,168	123,293
Cost of Sales – Catering		82,208	104,394
Cost of Sales – Merchandise		1,461	3,330
Employee Benefits Expense	13	337,017	308,099
Gaming Machine Expenses inc. Licences and Taxes		31,002	35,359
Keno Expenses		1,230	1,252
Other Licences & Subscriptions		26,067	24,386
Property Expenses	14	251,994	264,280
Promotional Expenses		24,774	33,261
Other Expenses from Ordinary Activities		51,559	67,038
		935,480	964,692
Earnings before interest, tax, depreciation, amortisation, rents and donations		-32,913	52,984
Depreciation and amortisation expense	3(a) & 7	73,714	71,725
Donations to Charities & Others	17	2,557	2,154
Finance costs		0	0
Net Loss on Sale Fixed Assets	3(a)	2,666	0
		78,937	73,879
Profit/(loss) before income tax		-111,850	-20,895
Income tax expense		0	0
Net profit/(loss) after income tax expense		-111,850	-20,895
Other Comprehensive Income			
Revaluation of Club Land		0	0
Total Comprehensive Income for the year		-111,850	-20,895

The Statement of Profit or Loss & Other Comprehensive Income should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Statement of Financial Position For the Year Ended 31 March 2020

	Note	2020 \$	2019 \$
ASSETS			
Current Assets			
Cash assets and cash equivalents	12(a)	257,169	325,374
Trade and other receivables	5	12,131	9,499
Inventories	6	20,334	20,932
Total Current Assets		<u>289,634</u>	<u>355,805</u>
Non-Current Assets			
Property, plant and equipment	7	<u>5,640,228</u>	<u>5,689,676</u>
Total Non-Current Assets		<u>5,640,228</u>	<u>5,689,676</u>
Total Assets		<u>5,929,862</u>	<u>6,045,481</u>
LIABILITIES			
Current Liabilities			
Trade and other payables	8	41,215	30,543
Short term provisions	9	51,128	65,569
Total Current Liabilities		<u>92,343</u>	<u>96,112</u>
Non-Current Liabilities	10	<u>0</u>	<u>0</u>
Total Non-Current Liabilities		<u>0</u>	<u>0</u>
Total Liabilities		<u>92,343</u>	<u>96,112</u>
Net Assets		<u>5,837,519</u>	<u>5,948,369</u>
Members' Funds			
Asset Revaluation Reserves		4,290,709	4,290,709
Retained profits		1,546,810	1,658,660
Total Members' Funds		<u>5,837,519</u>	<u>5,949,369</u>

The Statement of Financial Position should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Statement of Changes in Members' Funds For the Year Ended 31 March 2020

	Asset Revaluation Reserve \$	Retained Profits \$	Total \$
Balance at 31 March 2018	4,290,709	1,679,555	5,970,264
Profit (loss) for the year	-	-20,895	-20,895
Gain (loss) on revaluation of assets net of tax (nil).	-	-	-
	<hr/>	<hr/>	<hr/>
Balance at 31 March 2019	4,290,709	1,658,660	5,949,369
Profit (loss) for the year	-	-111,850	-111,850
Gain (loss) on revaluation of assets net of tax (nil).	-	-	-
	<hr/>	<hr/>	<hr/>
Balance at 31 March 2020	4,290,709	1,546,810	5,837,519
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

The Statement of Changes in Members Funds should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Statement of Cash Flows For the Year Ended 31 March 2020

	Note	2020 \$	2019 \$
Cash Flow From Operating Activities			
Receipts from customers and others		1,789,732	1,755,619
Payments to suppliers, employees and others		-1,836,303	-1,721,921
Interest received		5,299	4,931
		<hr/>	<hr/>
Net cash provided by/(used in) operating activities	12(b)	- 41,272	38,629
		<hr/>	<hr/>
Cash Flow From Investing Activities			
Proceeds from sale of property, plant and equipment		0	0
Payment for property, plant and equipment		-26,932	-23,625
Payment for investments		0	0
		<hr/>	<hr/>
Net cash provided by/(used in) investing activities		-26,932	-23,625
		<hr/>	<hr/>
Cash Flow From Financing Activities			
		0	0
		<hr/>	<hr/>
Net increase/(decrease) in cash held		-68,205	15,004
		<hr/>	<hr/>
Cash at the beginning of year		325,374	310,370
		<hr/>	<hr/>
Cash at the end of year	12(a)	257,169	325,374
		<hr/> <hr/>	<hr/> <hr/>

The Statement of Cash Flows should be read in conjunction with the accompanying notes set out on pages 14 to 28.

Notes to the Financial Statements For the Year Ended 31 March 2020

1 Statement of Significant Accounting Policies

The financial statements are for Turramurra Bowling Club Limited as an individual entity, incorporated and domiciled in Australia. Turramurra Bowling Club Limited is a company limited by guarantee.

New or amended Accounting Standards and Interpretations adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The following Accounting Standards and Interpretations are most relevant to the company:

AASB 15 Revenue from Contracts with Customers

The company has adopted AASB 15 from 1 April 2019. The standard provides a single comprehensive model for revenue recognition. The core principle of the standard is that an entity shall recognise revenue to depict the transfer of promised goods or services to customers at an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard introduced a new contract-based revenue recognition model with a measurement approach that is based on an allocation of the transaction price. This is described further in the accounting policies below. Credit risk is presented separately as an expense rather than adjusted against revenue. Contracts with customers are presented in an entity's statement of financial position as a contract liability, a contract asset, or a receivable, depending on the relationship between the entity's performance and the customer's payment. Customer acquisition costs and costs to fulfil a contract can, subject to certain criteria, be capitalised as an asset and amortised over the contract period.

AASB 16 Leases

The company has adopted AASB 16 from 1 April 2019. The standard replaces AASB 117 'Leases' and for lessees eliminates the classifications of operating leases and finance leases. Except for short-term leases and leases of low-value assets, right-of-use assets and corresponding lease liabilities are recognised in the statement of financial position. Straight-line operating lease expense recognition is replaced with a depreciation charge for the right-of-use assets (included in operating costs) and an interest expense on the recognised lease liabilities (included in finance costs). In the earlier periods of the lease, the expenses associated with the lease under AASB 16 will be higher when compared to lease expenses under AASB 117. However, EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation) results improve as the operating expense is now replaced by interest expense and depreciation in profit or loss. For classification within the statement of cash flows, the interest portion is disclosed in operating activities and the principal portion of the lease payments are separately disclosed in financing activities. For lessor accounting, the standard does not substantially change how a lessor accounts for leases.

AASB 1058 Income of Not-for-Profit Entities

The company has adopted AASB 1058 from 1 April 2019. The standard replaces AASB 1004 'Contributions' in respect to income recognition requirements for not-for-profit entities. The timing of income recognition under AASB 1058 is dependent upon whether the transaction gives rise to a liability or other performance obligation at the time of receipt. Income under the standard is recognised where: an asset is received in a transaction, such as by way of grant, bequest or donation; there has either been no consideration transferred, or the consideration paid is significantly less than the asset's fair value; and where the intention is to principally enable the entity to further its objectives. For transfers of financial assets to the entity which enable it to acquire or construct a recognisable non-financial asset, the entity must recognise a liability amounting to the excess of the fair value of the transfer received over any related amounts recognised. Related amounts recognised may relate to contributions by owners, AASB 15 revenue or contract liability recognised, lease liabilities in accordance with AASB 16, financial instruments in accordance with AASB 9, or provisions in accordance with AASB 137. The liability is brought to account as income over the period in which the entity satisfies its performance obligation.

Notes to the Financial Statements For the Year Ended 31 March 2020 (Continued)

1 Statement of Significant Accounting Policies (Continued)

If the transaction does not enable the entity to acquire or construct a recognisable non-financial asset to be controlled by the entity, then any excess of the initial carrying amount of the recognised asset over the related amounts is recognised as income immediately. Where the fair value of volunteer services received can be measured, a private sector not-for-profit entity can elect to recognise the value of those services as an asset where asset recognition criteria are met or otherwise recognise the value as an expense.

Impact of adoption

AASB 15, AASB 16 and AASB 1058 were adopted using the modified retrospective approach and as such comparatives have not been restated. There was no impact on opening retained profits as at 1st April 2019 following the adoption of the new standards.

Basis for Preparation

Turramurra Bowling Club Limited applies Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards, Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified where applicable by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Accounting Policies

(a) Inventories

Inventories consist of bistro and liquor provisions and showcase stock and are measured on a first in first out basis, at the lower of cost and net realisable value.

(b) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation.

Property

Freehold land is measured at valuation.

Buildings and improvements are measured at cost

Plant and Equipment

Plant and equipment is measured on the cost basis.

The carrying amount of plant and equipment is reviewed annually by the Directors to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have not been discounted to present values in determining recoverable amounts.

Notes to the Financial Statements For the Year Ended 31 March 2020 (Continued)

1 Statement of Significant Accounting Policies (Continued)

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, are depreciated over their estimated useful lives to the Company commencing from the time the asset is held ready for use.

The depreciation rates and useful lives used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation rate/Useful lives
Building & Property Improvements	5-50 years
Plant & Equipment	2-25 years

(c) Impairment

The carrying amounts of the Company's assets, other than investment property and inventories are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset is written down to its recoverable amount.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of comprehensive income, unless an asset has previously been revalued, in which case the impairment loss is recognised as a reversal to the extent of that previous revaluation with any excess recognised through profit or loss.

(d) Leases

Refer Note 1 AASB 16 New or Amended Accounting Standards and Interpretations adopted.

(e) Revenue

Revenue recognition

The company recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Notes to the Financial Statements For the Year Ended 31 March 2020 (Continued)

1 Statement of Significant Accounting Policies (Continued)

(e) Revenue (Continued)

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

Sales revenue

Food and beverage

Food and beverage revenue is recognised when received or receivable.

Membership subscriptions

Membership subscriptions are recognised in the year they relate to on an accruals basis.

Interest revenue

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Donations

Donations are recognised when received.

Grants

"Grant revenue is recognised in profit or loss when the company satisfies the performance obligations stated within the funding agreements.

If conditions are attached to the grant which must be satisfied before the company is eligible to retain the contribution, the grant will be recognised in the statement of financial position as a liability until those conditions are satisfied."

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Notes to the Financial Statements For the Year Ended 31 March 2020 (Continued)

1 Statement of Significant Accounting Policies (Continued)

(f) Financial Instruments

Recognition and Initial Measurement

Financial instruments, incorporating financial assets and financial liabilities, are recognised when the entity becomes a party to the contractual provisions of the instrument. Trade date accounting is adopted for financial assets that are delivered within timeframes established by marketplace convention.

Financial instruments are initially measured at fair value plus transaction costs where the instrument is not classified as at fair value through profit or loss. Transaction costs related to instruments classified as at fair value through profit or loss are expensed to profit or loss immediately. Financial instruments are classified and measured as set out below.

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled or expire. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed is recognised in profit or loss.

Classification and Subsequent Measurement

1) Financial Assets at fair value through profit or loss

Financial assets are classified at fair value through profit or loss when they are held for trading for the purpose of short term profit taking, where they are derivatives not held for hedging purposes, or designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Realised and unrealised gains and losses arising from changes in fair value are included in profit or loss in the period in which they arise.

2) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.

3) Held to Maturity Investments

Held to maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments, and it is the entity's intention to hold these investments to maturity. They are subsequently measured at amortised cost using the effective interest rate method.

4) Available-for-Sale Financial Assets

Available-for-sale financial assets are non-derivative financial assets that are either designated as such or that are not classified in any of the other categories. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payment.

5) Financial Liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

Financial Guarantees

Where material, financial guarantees issued, which requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due, are recognised as a financial liability at fair value on initial recognition. The guarantee is subsequently measured at the higher of the best estimate of the obligation and the amount initially recognised less, when appropriate, cumulative amortisation in accordance with AASB 118 Revenue. When the entity gives guarantees in exchange for a fee, revenue is recognised under AASB 118.

Notes to the Financial Statements For the Year Ended 31 March 2020 (Continued)

1 Statement of Significant Accounting Policies (Continued)

(g) Employee Benefits

Provision is made for the Company's liability for employee entitlements arising from services rendered by employees to balance date. Long Service Leave is accrued in respect of employees with more than 5 years' service with the Company. Employee entitlements together with entitlements arising from wages and salaries, annual leave and sick leave have been measured at amounts expected to be paid when the liabilities are settled plus related on-costs and have been allocated between current and non-current liabilities.

As the Company has relatively few employees with service more than 5 years, the adoption of the basis for long service is believed to produce a result which is not materially different from the present value method prescribed by AASB 119: Employee Benefits.

Contributions are made by the company to an employee superannuation fund and are charged as expenses when incurred.

(h) Cash and Cash Equivalents

For the purposes of the Statement of Cash Flows, cash includes cash on hand and at call deposits with banks or financial institutions, investments in money market instruments maturing within less than three months from the date of acquisition and net of bank overdrafts.

(i) Comparative Figures

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(j) Trade and Other Payables

These amounts represent liabilities for goods and services provided to the Club prior to the end of the financial year and which are unpaid. These amounts are unsecured and are usually paid within 30 days of recognition.

(k) Income Tax

No provision has been made for income tax as the Company is exempt under S 50-45 of the Income Tax Assessment Act (1997), providing it continues as a sporting club predominantly encouraging and promoting the sport of bowling for recreation purposes. Accordingly tax effective accounting has not been adopted by the Company.

Notes to the Financial Statements For the Year Ended 31 March 2020 (Continued)

1 Statement of Significant Accounting Policies (Continued)

(I) Critical Accounting Estimates and Judgements

The Directors evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the group.

Key Estimates

Impairment

The Company assesses impairment at each reporting date by evaluating conditions specific to the Company that may lead to impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Value-in-use calculations performed in assessing recoverable amounts incorporate a number of key estimates.

Key Judgements

Provision for Impairment

No provision for impairment of receivables has been made at the end of the financial year.

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020 \$	2019 \$
2 Revenue		
Sale of Goods		
Bar Sales	309,860	283,830
Catering, Functions & Hires	234,724	248,231
Merchandise Sales	4,318	6,459
	<hr/> 548,902	<hr/> 538,520
Other		
Advertising, Donations & Sponsorships	33,294	32,265
Bowling Fees	64,834	59,489
Gaming Machines – Net Income	184,514	225,241
Gaming – Other Income incl. GST Rebate	17,067	15,308
Interest Received	8,710	8,379
Members' Subscriptions	31,880	31,463
Sundry Income	6,985	7,007
Keno	4,271	6,501
	<hr/> 351,555	<hr/> 385,653
Total Operating Revenue	<hr/> 900,457	<hr/> 921,173
Non-Operating Activities		
Funds Collected for Charities	2,110	4,431
Net Gain on Disposal of Non-Current Assets	0	0
Insurance Proceeds Received	0	0
Grant Money	0	21,912
Funds ex-Gordon club	0	67,161
	<hr/> 2,110	<hr/> 93,504
Total Non-Operating Revenue	<hr/> 2,110	<hr/> 93,504
Total Revenue	<hr/> 902,567	<hr/> 1,017,676

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020 \$	2019 \$
3 Profit from Ordinary Activities		
(a) Profit before income tax expense has been determined after charging the following specific items:		
Depreciation		
Buildings and Property Improvements	27,051	27,625
Gaming Machines & Equipment	22,091	15,369
Plant and Equipment	24,572	28,731
Amortisation		
Leasehold improvements	-	-
Leased plant and equipment	-	-
Intangible assets	-	-
Total depreciation and amortisation	<u>73,714</u>	<u>71,725</u>
Net bad and doubtful debts expense including movements in provision for doubtful debts	<u>0</u>	<u>0</u>
Net expense from movements in provision for Employee Benefits	<u>3,139</u>	<u>-9,236</u>
Net loss on disposal of property, plant and equipment	<u>2,666</u>	<u>0</u>
(b) Key Performance Indicators		
Bar		
Bar Revenue/Total Revenue	34.3%	27.9%
Gross profit percentage	58.5%	56.6%
Bar Payroll to sales percentage	38.7%	35.3%
Catering, Functions & Hires		
CF&H Revenue/Total Revenue	26.0%	24.4%
Gross profit percentage	65.0%	57.9%
CF&H Payroll to sales percentage	20.6%	25.7%
Gaming		
Gaming Revenue/Total Revenue	20.2%	22.1%
Retention/Net percentage	6.8%	9.2%
Average Monthly Turnover	\$222,864	\$203,091
Average Monthly return per gaming machine	\$1,085	\$1,338
Employee Benefits – percentage to total revenue	37.34%	30.27%
EBITDARD (Club Data basis for sporting clubs)	-15,489	-\$3,669
	-1.72%	-0.36%
Total Expenses to Total Revenue	112%	102%
Working Capital Surplus	197,291	259,693
Liquid Ratio	3.14	3.70

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020 \$	2019 \$
4 Auditor's Remuneration		
During the year the following fees were paid or payable for services provided by the auditor:		
Audit and review of financial reports		
- Conroy Audit & Advisory	4,000	4,000
Other regulatory audit services	0	0
	<u>4,000</u>	<u>4,000</u>
	<u><u>4,000</u></u>	<u><u>4,000</u></u>
5 Trade and Other Receivables		
Current		
Trade Receivables	1360	0
Prepayments	10,771	9,499
	<u>12,131</u>	<u>9,499</u>
	<u><u>12,131</u></u>	<u><u>9,499</u></u>
Non-Current		
Debtors	0	0
	<u>0</u>	<u>0</u>
	<u><u>0</u></u>	<u><u>0</u></u>
6 Inventories		
Stock On Hand – Bar	12,405	12,314
Stock on Hand – Snack Foods	0	29
Stock on Hand – Bowling Accessories	2,688	2,979
Stock On Hand – Bowls Clothing	5,242	5,610
	<u>20,334</u>	<u>20,932</u>
Finished Goods at Cost	<u>20,334</u>	<u>20,932</u>
	<u><u>20,334</u></u>	<u><u>20,932</u></u>

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020 \$	2019 \$
7 Property, Plant and Equipment		
Freehold land (classified as core property) <i>At NSW Valuer General's Valuation</i>	4,750,000	4,750,000
Building & Property Improvements		
<i>At cost</i>	1,035,660	1,035,660
<i>Accumulated depreciation</i>	-242,747	-215,696
W.D.V.	792,913	819,964
Plant & Equipment		
Plant, Equipment & Furniture at cost	631,717	652,927
<i>Accumulated depreciation – P, E & F</i>	-568,391	-578,437
Gaming Machines at cost	190,096	275,801
<i>Accumulated depreciation - GM</i>	-156,107	-230,579
W.D.V.	97,315	119,712
Leased Plant & Equipment	0	0
Capital works in progress	0	0
Total property, plant and equipment net book value	5,640,228	5,689,676

Valuation of Land, Building & Property Improvements

The Land, Building, Property Improvements (including Bowling Greens), Plant and Equipment are valued periodically by Valuation & Property Consultants (Gentle & Associates) for insurance purposes. The value has not been included in these statements, nor has current market value.

Security Details over Property, Plant and Equipment = Nil as at reporting date.

Movements in Carrying Amounts

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are set out below:

	Land \$	Building & Property Improvements \$	Plant & Equipment, Gaming \$	Total \$
Balance at the beginning of the year	4,750,000	819,964	119,712	5,689,676
Net amount of revaluation increments less revaluation decrements	-	-	-	-
Additions	-	-	26,932	26,932
Internal Transfers	-	-	-	-
Disposals	-	-	2,666	2,666
Depreciation expense	-	27,051	46,663	73,714
Carrying amount at end of year	4,750,000	792,913	97,315	5,640,228

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020 \$	2019 \$
7 Property, Plant and Equipment (continued)		
Gaming machine entitlements are not capitalised.		
Entitlements (14) are revalued to be at \$0 in total as at reporting date. This value is a reflection of current COVID-19 lockdown restrictions and clubs being closed.		
8 Trade and other payables		
Trade payables and accrued expenses	18,753	4,585
Goods and Services Tax (GST) payable	22,462	25,958
	41,215	30,543
9 Provisions		
Current		
Subscriptions received in advance	24,786	27,477
Members' Points	4,158	6,351
Receipt in Advance	0	13,698
Members' Cash to Card	727	-275
Audit Fee Accrued	4,000	4,000
Statutory Leave Provisions	17,456	14,318
	51,128	65,569
Non-current	0	0
10 Commitments		
Current	0	0
Non-current	0	0

11. Events Subsequent to Reporting Date

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly affect the operation of the company, the results of those operations or the state of affairs of the company in future financial years.

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

12 Notes to the Cash Flow Statement

	2020 \$	2019 \$
(a) Reconciliation of Cash		
Cash as at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the balance sheet as follows:		
Cash on Hand	0	12,000
Cash at Bank – Business Cash Management Cheque	145,319	85,641
Cash at Bank - Term Deposits	111,000	227,000
Bank Overdraft	0	0
Debit Card Statement Account	850	733
	<hr/>	<hr/>
Total Cash & Deposits	<u>257,169</u>	<u>325,374</u>
 (b) Reconciliation of cash flow from operations with profit from ordinary activities after income tax		
Profit/(loss) from ordinary activities after income tax	-111,850	-20,895
Net loss on sale fixed assets	2,666	0
Add/(less) non-cash items:		
Depreciation	73,714	71,725
Changes in assets and liabilities:		
(Increase)/decrease in trade & other receivables	-2,632	-2,594
(Increase)/decrease in inventories	598	2,654
(Increase)/decrease in other assets	0	0
Increase/(decrease) in trade & other payables	10,085	-12,218
Increase/(decrease) in short term provisions	-13,854	-43
	<hr/>	<hr/>
Cash flow from operating activities	<u>-41,272</u>	<u>38,629</u>

(c) Non-Cash Financing and Investment Activities

During the financial year the company acquired property, plant and equipment with an aggregate fair value of \$ Nil (2019: \$ Nil) by means of finance leases.

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020 \$	2019 \$
13 Employee Benefits Expense		
Payroll – Administration	85,877	73,133
Payroll – Bar	120,000	100,159
Payroll – Catering	48,456	63,688
Payroll – Gaming	42,793	33,169
Superannuation	27,339	25,342
Provisions for Statutory Leave	4,904	6,417
Workers Compensation Insurance	7,648	6,191
Total	337,017	308,099
14 Property Expenses		
Cleaning	39,250	37,370
Electricity and Gas	39,796	31,717
Greens Contractor	78,545	78,857
Greens & Other Sporting Costs	2,583	5,933
Insurance – Building & Contents	23,700	20,621
Municipal Rates	32,098	31,381
Repairs & Maintenance	23,718	43,764
Security & Fire Services	4,440	4,515
Telephone & Internet	2,782	2,796
Valuation	0	800
Water Rates	8,081	6,526
Total	251,994	264,280
15 Members' Guarantee		
<p>The Company is limited by guarantee. If the Company is wound up, the Constitution states that each member is required to contribute a maximum of \$2 each towards meeting any outstanding obligations of the Company.</p>		
16 Company Details		
<p>The registered office of the Company is:</p> <p>Turrumurra Bowling Club Limited 181 Bobbin Head Road Turrumurra NSW Australia 2074</p>		

Notes to the Financial Statements For the Year Ended 31 March 2020 (continued)

	2020
	\$
17 Donations 2019/20	
Charity	
Sydney Legacy	500
Ku-ring-gai Women's Shelter)	530
Guide Dogs : Model Dogs Program	623
Fight The Fund	904
	<hr/>
TOTAL:	2,557
	<hr/> <hr/>

18 Disclosure Requirements

Section 41J of the Registered Clubs Act 1976 requires the Club to disclose its core and non-core property as defined in the Annual Report. The Club's core property comprises the defined freehold clubhouse facilities situated at 181 Bobbin Head Road, Turramurra, NSW 2074.

The Club owns no non-core property.

Directors' Declaration

In the opinion of the directors of Turramurra Bowling Club Limited (the company):

1. The financial statements and notes, set out on pages 10 to 28, are in accordance with the Corporations Act 2001, and:
 - (a) comply with Australian Accounting Standards; and
 - (b) give a true and fair view of the financial position as at 31st March 2020 and of the performance for the financial year ended on that date of the company.

2. In the Directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Dated at Turramurra NSW on 22 June, 2020.



Director

INDEPENDENT AUDITOR'S REVIEW REPORT TO THE MEMBERS OF TURRAMURRA BOWLING CLUB LIMITED

Report on the Financial Report

We have reviewed the accompanying financial report of name of Turramurra Bowling Club Limited which comprises the Statement of Financial Position as at 31st March 2020, and the Statement of Profit or Loss and Other Comprehensive Income, Statement of Changes in Equity and Cash Flow Statement for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the Directors Declaration.

The Directors' Responsibility for the Financial Report

The Directors of the Club are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the Directors determine is necessary to enable the preparation and fair presentation of the financial report that is free from material mis-statement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express a conclusion on the financial report based on our review. We conducted our review in accordance with Auditing Standard on Review Engagements ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*, in order to state whether, on the basis of the procedures described, anything has come to our attention that causes us to believe that the financial report is not presented fairly, in all material respects, in accordance with Australian Accounting Standards. As the auditor of Turramurra Bowling Club Limited, ASRE 2410 requires that we comply with the ethical requirements relevant to the audit of the annual financial report.

A review of a financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Independence

In conducting our review, we have complied with the independence requirements of the Australian professional accounting bodies.

Conclusion

Based on our review, which is not an audit, nothing has come to our attention that causes us to believe that the financial report of Turramurra Bowling Club Limited does not present fairly, in all material respects, the financial position of the Club as at 31st March 2020, and of its financial performance and its cash flows for the year ended on that date, in accordance with Australian Accounting Standards – Reduced Disclosure Requirements.



Chartered Accountants

Principal

David Conroy

Date 22 June 2020

COMMITTEES/OFFICE BEARERS as at 31/03/2020

BOARD: George Appleby (Chairperson), Leigh Burford, John Devlin, Sue Hamilton, Eric Johnson, Bob Southam, John Williamson

General Manager: James Sneddon

Treasurer: Sonny Ching

AUDITORS: Conroy Audit & Advisory

	<u>TMBC</u>	<u>TWBC</u>
Patrons		Jeanette Browne
Presidents	Bob Southam	Sue Hamilton
Vice-Presidents	Geoff Hamilton	Bridget Nelson & Jenny Wallis
Secretaries	Geoff Hamilton	Sue Peattie, Julie Briggs (Assistant)
Treasurer	N.A.	Judy Jenkins
Bowls Administrator	Geoff Martz	
Asst Bowls Administrator	Bryan Popplewell	
Committee		Jeannette Staniland, Eva Morris & Dorothy Burford
Match C'tee Chairpersons	Geoff Martz	Julie Briggs
Match Committees	Geoff Hamilton Bill McMurdy Bryan Popplewell Bob Southam	Diana Gower Anne Webb
Selectors Chairpersons	Geoff Martz	Marilyn Brenner
Selectors	Peter Low Bill McMurdy Gary Nugent Bryan Popplewell	Jan Baker Kay Minitter Catherine Ryan Yvonne Williams
Delegates	Bill McMurdy	Marilyn Brenner

MIXED BOWLS MATCH COMMITTEE:

Sue Hamilton (Chairperson), Bob Hawtree & Catherine Ryan

TBC COACHING COMMITTEE:

(Nationally Accredited Coaches)

Chairperson: Geoff Hamilton
Club Coaches: Sue Hamilton, Bob Hawtree & Bill McMurdy
Introductory Coaches: Herbie Brenner, Gary Nugent, Bill Parry & Bryan Popplewell

TBC UMPIRES:

(Nationally Accredited Umpires)

Chairperson: Marilyn Brenner
Umpires: Albert Browne, David Skelly, Don Nelson & Geoff Taylor
TWBC Umpires: Marilyn Brenner, Jeanette Browne, Sue Hamilton, Judy Jenkins, Catherine Ryan & Jeanette Staniland

OTHER TBC COMMITTEES & MANAGERS

BOWLS GEAR	James Sneddon
BOWLS ORGANISERS	
Fridays	Jan Baker & Yvonne Williams
1 st Sunday am	Geoff Hamilton
2 nd Sunday	Mixed Bowls Match Committee
3 rd Sunday Mufti	Geoff Hamilton, Sue Hamilton & David Skelly
5 th Sunday	Mixed Bowls Match Committee
FINANCE:	John Devlin (Chairperson), Leigh Burford, Sonny Ching, John Williamson, James Sneddon
GAMING MACH. COUNTERS	Harry Skelly (Mgr), Wayne Galloway, Terry Gillett, Mick Ryan
GREENS	Eric Johnson (Chairperson), Sue Hamilton & Bob Southam
INSURANCE MANAGER	Bill McMurdy
MAINTENANCE	Leigh Burford.
NOTICE BOARD MANAGER	Sherrie Ashton
PUBLICITY	Jan Baker
RETURNING OFFICERS	Sherrie Ashton, James Sneddon, Ashley Dai
SOCIAL	Sue Hamilton, Jeanette Browne, Jeanette Staniland & Yvonne Williams.
SPONSORSHIP	Herbie Brenner (Manager)
STRATEGIC PLANNING	John Williamson (Chairperson), Mark Haseman, Eric Johnson, Geoff Morris, David Wilcox, Sue Hamilton, Jeanette Staniland, Anne Webb & James Sneddon
TeeBeeCee EDITOR	Eva Morris
WELFARE	Dorothy Burford & Judy Jenkins / Geoff Martz & Bob Southam
WORKS	Leigh Burford & Albert Browne

EMERGENCY CONTROL ORGANISATION (ECO):

(TBC Representatives only)

Harry Skelly (Chief Warden), George Appleby, Sue Hamilton, Geoff Martz & James Sneddon (Deputy Wardens)
Wardens: Herbie Brenner, Marilyn Brenner, Geoff Hamilton, Mitch Hodder, Judy Jenkins, Ging Mathers, Bill McMurdy, Don Nelson, Bill Parry & Tony Simpson

2019 CLUB CHAMPIONSHIPS

MEN'S	WINNER		RUNNER UP
MAJOR SINGLES	Herbie BRENNER		Geoff HAMILTON
MINOR SINGLES	Geoff TAYLOR		Ken CARMICHAEL
PAIRS	Herbie BRENNER	L	Cec THOMSON
	Geoff HAMILTON	S	Bob HAWTREE
TRIPLES	Kevin STUTCHBURY	L	John DADE
	Sonny CHING	2	George LEE
	Bill McMURDY	S	Roy GREGORY
GRADED TRIPLES	Ken CARMICHAEL	L	Geoff TAYLOR
	David SKELLY	2	Bill McMURDY
	Geoff HAMILTON	S	Bob HAWTREE
FOURS	Alby FONTI	L	Bill PARRY
	Peter LOW	2	Bryan POPPLEWELL
	John DADE	3	Bob SOUTHAM
	Doc WILCOX	S	Bob HAWTREE
GRADED FOURS	Ian ALLAN	L	Ken CARMICHAEL
	Tony ADAMS	2	Gary NUGENT
	Peter LOW	3	Bill PARRY
	Geoff MARTZ	S	Terry GILLETT
HANDICAP PAIRS	Maurice ALIPRANDI	L	Mark HASEMAN
	John HUGGART	S	Geoff TAYLOR

MIXED	WINNER		RUNNER UP
PAIRS	Jenny WALLIS	L	David BLACKWELL
	Ken WALLIS	S	Elizabeth BLACKWELL
TRIPLES	Jan BAKER	L	David SKELLY
	Yvonne WILLIAMS	2	Geoff HAMILTON
	John DADE	S	Sue HAMILTON
FOURS	David SKELLY	L	Judy JENKINS
	Janine SCOTT	2	Bill McMURDY
	Geoff HAMILTON	3	Marilyn BRENNER
	Sue HAMILTON	S	Herbie BRENNER

WOMEN'S	WINNER		RUNNER UP
MAJOR SINGLES	Marilyn BRENNER		Sue HAMILTON
MINOR SINGLES	Susie BUTLER		Pat DUNLOP
PAIRS	Catherine RYAN	L	Bridget NELSON
	Yvonne WILLIAMS	S	Helen STROMSMOE
TRIPLES	Julie KILLIN	L	Judy CROSS
	Anne WEBB	2	Janine SCOTT
	Sue HAMILTON	S	Catherine RYAN
FOURS	Not Played		

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